

Four Counties...One Community: Leaders United to Change Lives



#### Getting to Know Each Other



#### Interview a person next two you (2 min each)

- What is one thing that makes you a wonderful member of your family or friend?
- What is one things that makes you a wonderful employee/ colleague at work?
- What is one thing that you do that you can get lost in for hours?

Introduce the person you interviewed to the table (1 min each)



#### Presenter Background



- Over 27 years in Higher Education
- 10 Years at University
- 15 Years at South Texas College (STC)
- 2 Years at Lone Star College System
- 3 Year Educate Texas/Communities Foundation of Texas
- STC Achieving the Dream Lead 2004 to 2011
- STC Completion by Design Lead
- Talent Dividend Liaison for South Texas Region
- Achieving the Dream Data Coach 2009 to Present
- Student Success by the Numbers Consultant 2011to 2013

# About the RGV





#### Young and Latino





Source: U.S. Census Bureau, 2010-2014 American Community Survey

#### **Population**

- 1.3 Million
- 90% Latino

#### Median Age

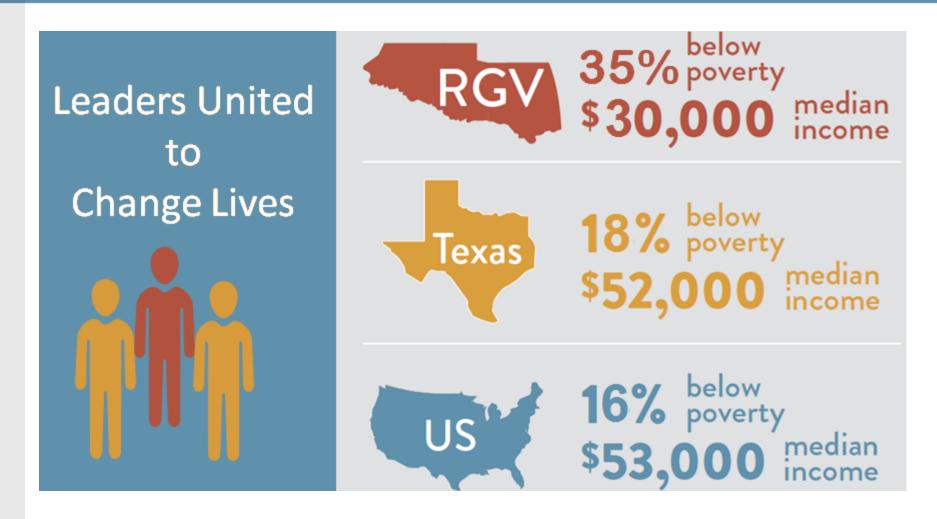
- 29 years (RGV)
- 34 years (Texas)
- 37 years (US)

#### Area

4,316 square miles

#### Double the National Poverty Rate





Source: U.S. Census Bureau, U.S. Census Bureau, 2010-2014 American Community Survey

# Large Educational Disparities



		RGV	Texas	US
Educational Attainment: Adults 25 and Older	Less than 9th grade	24%	9%)	6%
	9th to 12th Grade, No Diploma	14%	9%	8%
	High School Graduate	24%)	25%	28%
	Some College, No Diploma	18%	23%	21%
	Associate's Degree	5%	7%	8%
	Bachelor's Degree	11%	18%	18%
	Graduate or Professional Degree	5%	9%	11%

Source: U.S. Census Bureau, 2010-2014 American Community Survey

# Moving Towards Collective Impact





### **Exploring Partnerships**



 What are key elements of strong partnerships?

 What are some challenges to sustaining partnerships?



# Partnership to Collaboration





# Collaboration to Collective Impact





#### What is Collective Impact?



Collective impact is a framework that focuses on bringing members from different sectors within a community together to drive large scale social change.

In order for the framework to be effective, the following conditions must be met.



# Individual Action to Collaborative Action RGV FOCUS

#### **Collaborative Action**

- A group working towards the same outcome,
- Using disaggregated student level data
- To continuously improve practices over time

#### **Coordinated Action**

- A group working on the same issue,
- Sharing program information/design,
- Align efforts around a similar issue or population

#### **Individual Action**

- Individual practioners working on specific issues,
- Collecting qualitative and quantitative data for their individual programs,
- Demonstrate impact with individual students







**Isolated Impact** 





### Three phases of Collective Impact

#### Phase I: Initiate Action

- Understanding of the landscape of key players and the existing work underway
- Baseline data on the social problem to develop the case for change
- An initial governance structure that includes strong and credible champions.

#### Phase II: Organize for Impact

- Stakeholders work together to establish common goals and shared measures
- Create a supporting backbone infrastructure
- Start aligning the many organizations involved in the shared goals and measures.

#### Phase III: Sustain Action and Impact

- Stakeholders pursue prioritized areas for action in a coordinated way
- Systematically collect data
- Put in place sustainable processes that enable active learning and course correcting as they track progress toward their common goals.

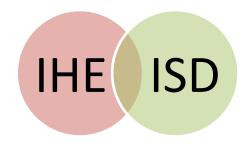
# Collective Impact In the RGV

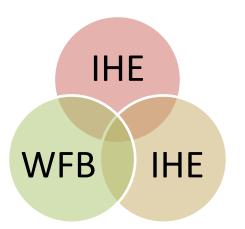


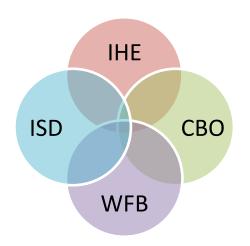


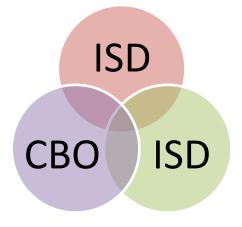
# History of Partnerships

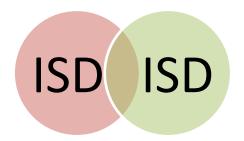


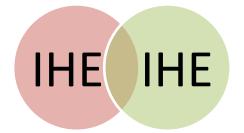












### Historical Isolated Impact

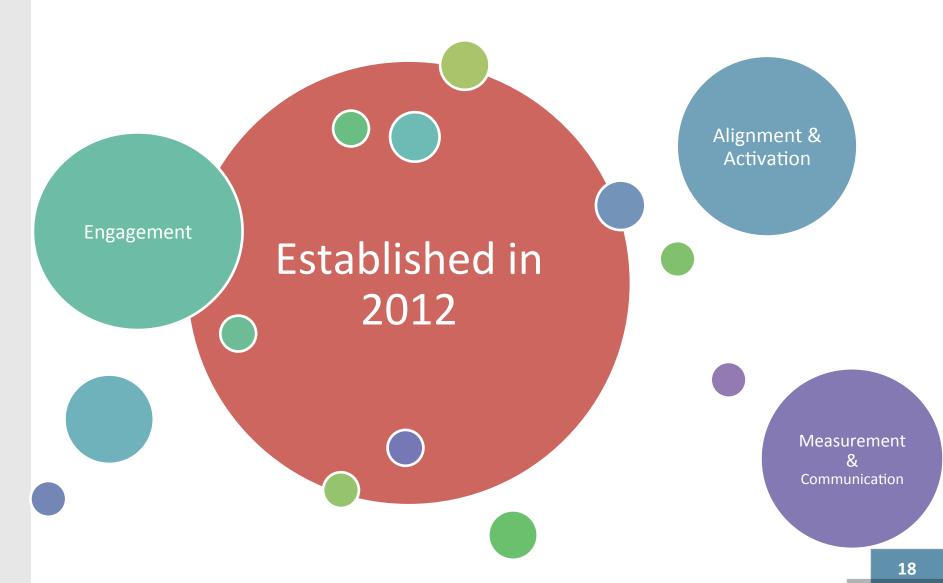


- Strong results for few students/organizations
- Innovation/Strategies Seldom Scaled or Institutionalized
- Equity Issues Emerge
  - Access to Programs/Services
  - Capacity to Scale Across Organizations
  - Maintain Pilot Status
  - Resource Allocation

What are some examples?

# Collective Impact in the RGV





#### RGV FOCUS Leadership Team





Esperanza Zendejas Brownsville ISD



Traci Wickett
United Way of
Southern Cameron
County



Wynn Rosser Greater Texas Foundation



Arturo Cavazos Harlingen CISD



Tom Torkelson
IDEA Public Schools



Alda Benavides La Joya ISD



Vacant La Villa ISD



Gonzalo Salazar Los Fresnos CISD



Juanita Valdez-Cox La Union del Pueblo Entero



Eduardo Infante Lyford CISD



Jose A. Gonzalez McAllen ISD



Daniel King PSJA ISD



Cornelio Gonzlez Region One ESC



Mike Seifert Equal Voice Network



Shirley Reed South Texas College



Lily Tercero
Texas Southmost
College



Stella Garcia
Texas State Technical
College Harlingen



Guy Bailey UT Rio Grande Valley



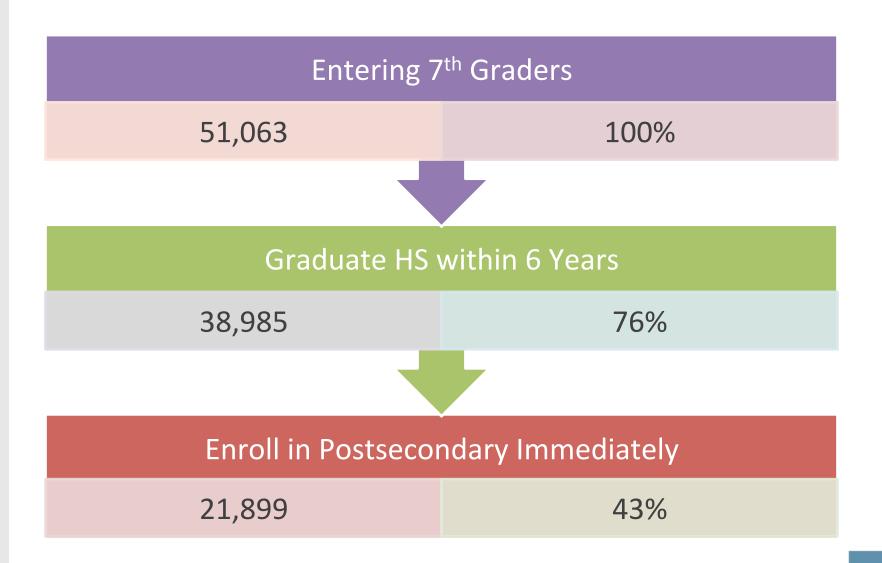
Frank Almaraz
Workforce Solutions



Pat Hobbs Workforce Solutions Cameron County

#### RGV ISDs 7<sup>th</sup> Grade Cohort Data

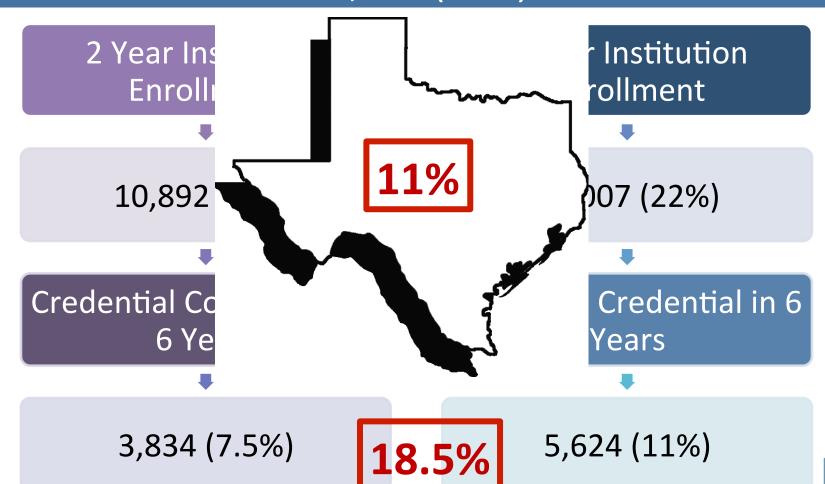




#### RGV ISDs 7<sup>th</sup> Grade Cohort Data



# Enroll in Postsecondary Immediately 21,899 (43%)



#### Vision and Goals



# All RGV learners will achieve a degree or credential that leads to a meaningful career

All RGV students graduate high school college ready

All high school graduates transition to postsecondary within a year

All postsecondary students can achieve a degree or credential on time

All postsecondary graduates can be employed within 6 months

#### Strategic Priorities



2013 College & Career Readiness

2013 Culture of Attending College

2015 Dropout Prevention & Recovery

2016 Excellent Teaching

College Supports

**Career Connections** 

#### RGV Cradle to Career Metrics



Kinder Readiness

3<sup>rd</sup> Grade Reading

8<sup>th</sup> Grade Math

4 Year HS Completion Rate

% College Ready Graduates% AP/ Dual Credit Completion

%Immediate Postsecondary Enrollment

% Students
Graduating in 6
Years (4 year
institution)

% Students
Graduating in 3
Years (2 year
institution)

% Postsecondary
Graduates
Employed/Enrolled

#### RGV Educational Profile



#### K-12 System

- 39 School Districts
- 347,337 Students
- 20,383 HS Graduates
- 97.3% Latino
- 86.7% Economically Disadvantaged
- 33.5% English Language Learners

#### **Higher Education**

- 1 University\*
- 2 Community Colleges
- 1 Technical College
- 68,993 Students
- 91% Latino

#### **Awards**

- Doctorates 20
- Masters 1,016
- Baccalaureates 3,999
- Associates 3,796
- Certificates/Completers 2,432

Source: TEA, TAPR Reports, 2013-2014

Source: THECB, Higher Ed. Accountability System (2015)

<sup>\*</sup> Starting in fall 2015, The University of Texas Rio Grande Valley was created, brining together the resources and assets of The University of Texas at Brownsville and The University of Texas-Pan American.

# High Levels of Engagement



- Leadership Team: Represents 11 school districts and 55% of students
- Action Groups: Represent 14 school districts and 71% of students
- Regional Strategies: Worked with 26 ISDs representing 88% of students through regional strategies
- Higher Ed Institutions: Represent all four and 100% of students
- Community-based Organizations: In three of four counties
- Workforce Boards: Representing 100% of counties

# Super Saturday 2016





# Goal/Purpose of Super Saturday





Create greater regional awareness around Financial Aid process



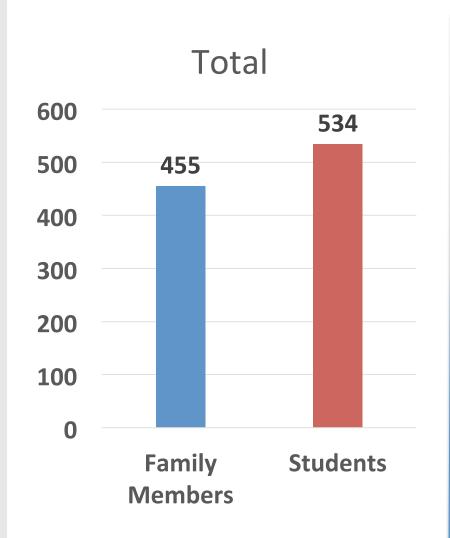
Strengthen partnership among IHEs, ISDs, and CBOs



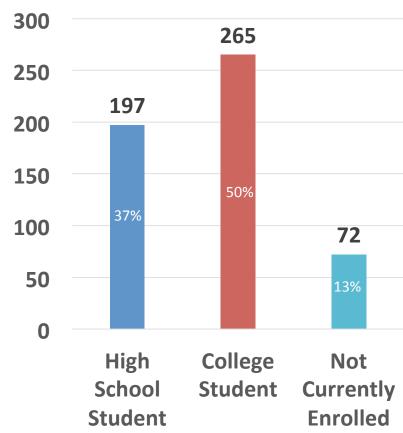
Increase FAFSA/TASFA completions

#### Attendee Type



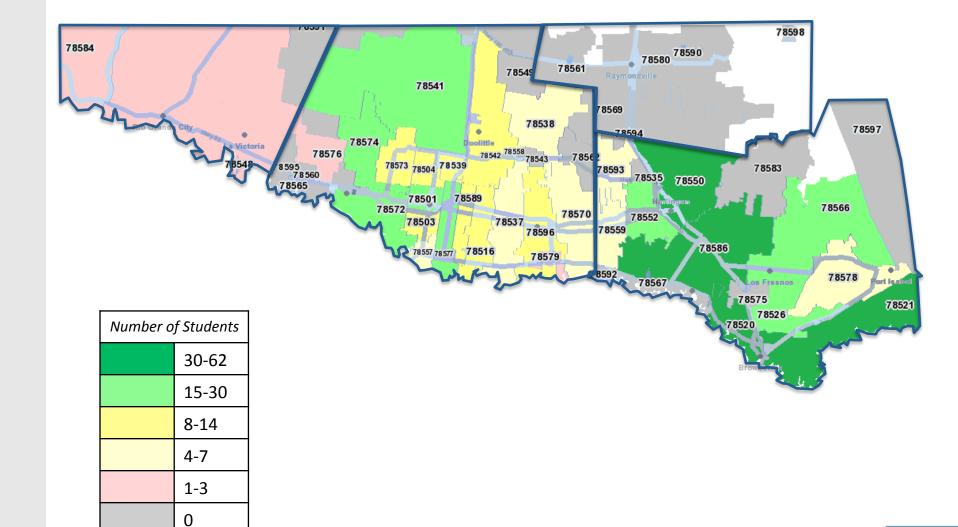






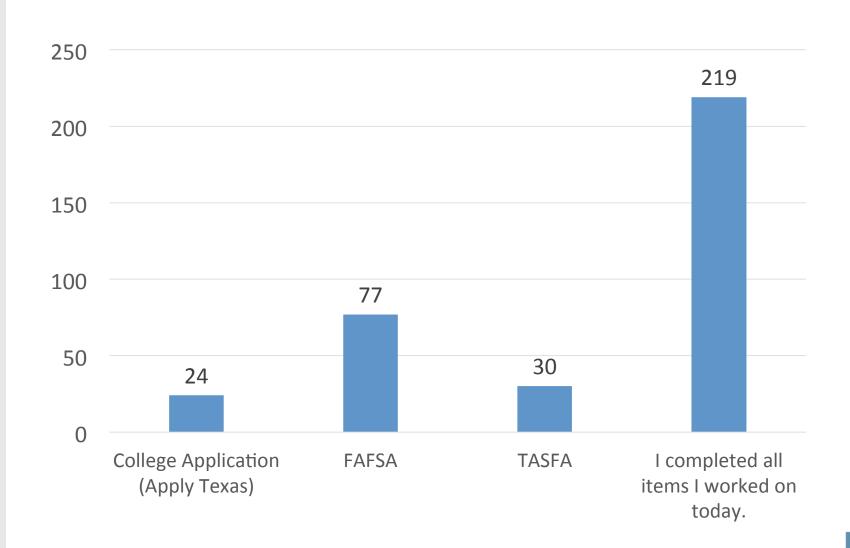
# Zip Code Map





# What items are you still working on?







Responding to Legislative Mandate



#### Regional Response to HB5 College Prep

















# Large Scale Regional Collaboration



- The Rio Grande Valley joins together in response to the House Bill 5
  mandate requiring school districts to partner with at least one institution of
  higher education.
- The House Bill 5 mandate also notes that through this partnership, the collaborators must develop and provide courses in English and mathematics designed for students at the 12<sup>th</sup> grade level to meet college readiness requirements allowing them to enroll in college credit courses immediately upon high school graduation.
- The five higher education institutions and thirty-nine school districts in the Rio Grande Valley convened from January 2014 to July 2014 and have developed two courses that include the identification of learning outcomes, homework, and final exams/assessments.
- All thirty-nine school districts have agreed to implement the same courses, and successful completion of these courses with a C or better will be accepted by all five institutions of higher education as evidence of college readiness in the math and/or English.

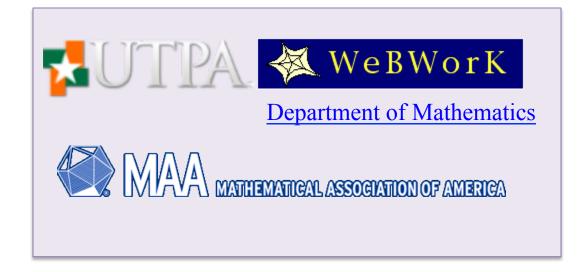
#### ELA/Math Instructional Resources





COLLEGE TRANSITIONS 2ED INTEGRATED READING, INQUIRY, & WRITING
THE ELA PROJECT GUIDE FOR HBS COLLEGE PREPARATION
CLASSES IN THE BIO GRANDE VALUEY - ILINIORS & SENIORS





https://itunes.apple.com/us/book/
college-transitions/id906939850?mt=11

https://webwork.utpa.edu/CollegPrepfall2014.html

# Focus on Equity





#### Identified Need





Some undocumented students don't know they qualify for in-state tuition and state financial aid



DREAMers are unaware how to approach the college application and financial aid processes



DACAmented students erroneously fill out FAFSA instead of TASFA, delaying the process



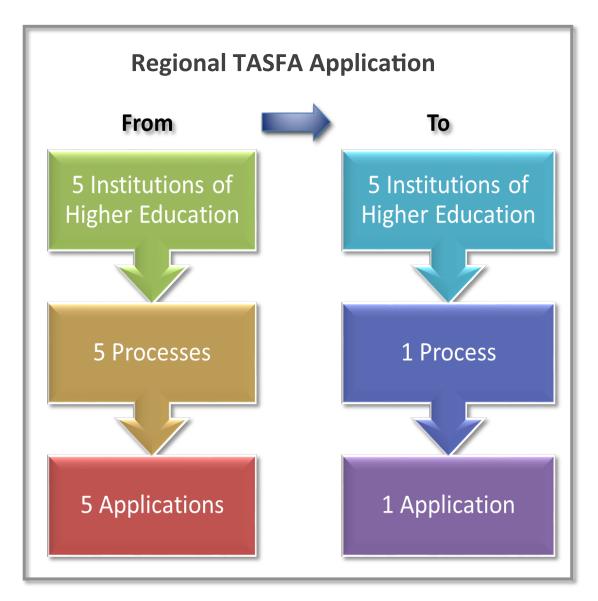
Confusion exists among some college access professionals on how to counsel undocumented students



IHEs are given discretion over TASFA process and accompanying documentation

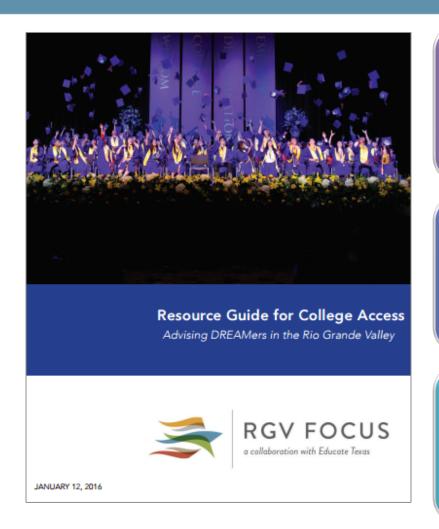
### Cross-institution Alignment





#### Advising Dreamers





**Apply Texas** 

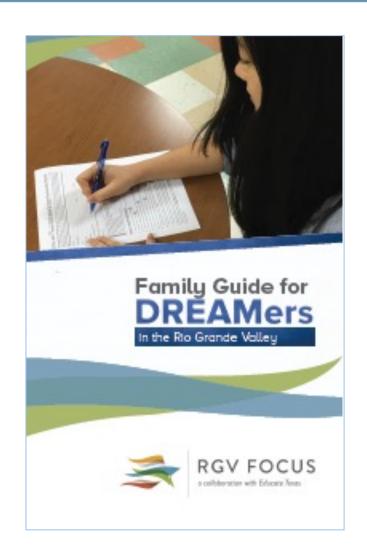
TASFA

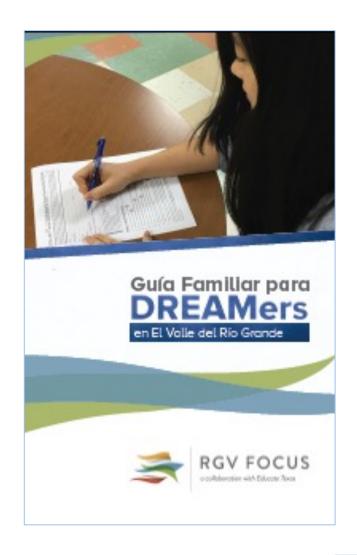
Additional Resources

http://rgvfocus.org/resources/toolkits/resource-guide-for-college-access/

## Communicating with Families







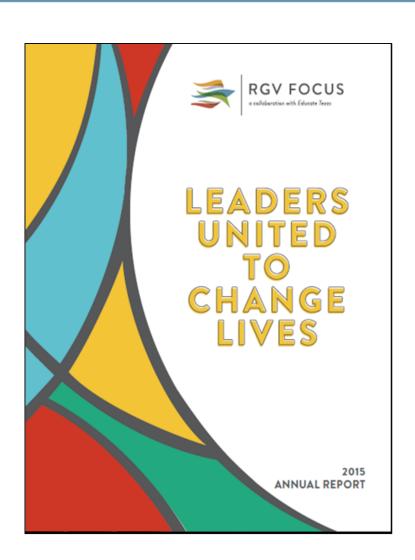
# Measuring Progress Across the Region





### Annual Report 2015





Released April 22<sup>nd</sup>

Available at <a href="http://rgvfocus.org/annual-reports/">http://rgvfocus.org/annual-reports/</a>

## Trending Above State: 7 out of 9



#### 2015 RGV FOCUS SCORECARD

		% FAFSA Completion	% College Ready Graduates	% AP / Dual Credit Completion	Higher Ed Immediate Enrollment Rate	Higher Ed Graduation Rate		Higher Ed Graduates Employed or Enrolled	
						2-Year IHE	4-Year IHE	2-Year IHE	4-Year IHE
2013-2014 (Difference with Baseline)	89% (†2%)	59% (no change)	47% (no change)	38% ( <del>1</del> 6%)	59% (+3%)	16% ( <b>\1</b> %)	49% ( <del>†</del> 5%)		
2012-2013 (Difference with Baseline)	88% ( <b>†</b> 1%)	62% (†3%)	48% (+1%)	34% (+2%)	57% (+1%)	16% ( <b>\dagger</b> 1%)	45% (+1%)	89% ( <b>+</b> 3%)	79% ( <b>1</b> 1%)
2011-2012 Baseline	87%	59%	47%	32%	56%	17 %	44%	92%	78%
Texas Data (Most Recent Year Available)	88%	53%	54%	33%	54%	15%	60%	88%	78%
RGV Comparison against Texas	( <del>†</del> 1%)	(♠6%)	(∳7%)	(45%)	(◆5%)	(+1%)	(∳11%)	(+1%)	(+1%)
Match or Exceed the State	*	*	$\Diamond$	*	*	*	$\stackrel{\wedge}{\Box}$	*	*

#### Students Stay in the RGV



#### OF THOSE WHO ENROLLED AT A TEXAS COLLEGE OR UNIVERSITY, 76% CHOSE TO STAY IN THE RGV



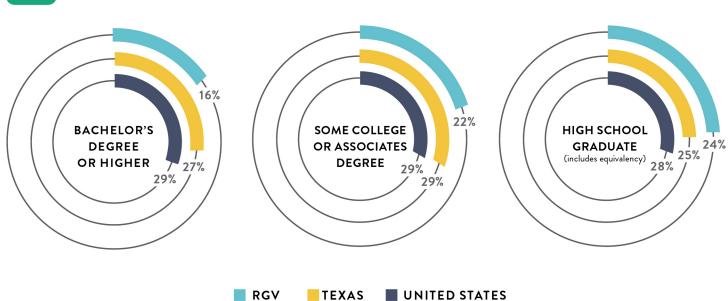
- STUDENTS ENROLLED AT RGV INSTITUTION
- STUDENTS ENROLLED AT NON-RGV INSTITUTION

### Generational Shift

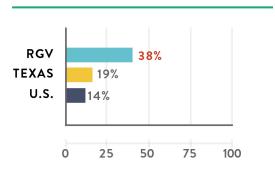




**EDUCATIONAL ATTAINMENT, ADULTS 25 YEARS AND OLDER, 2014** 



#### LESS THAN HIGH SCHOOL

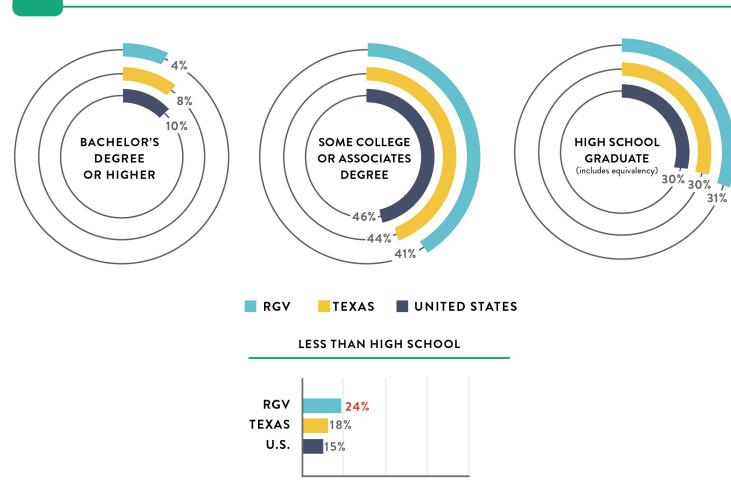


### Generational Shift





#### **EDUCATIONAL ATTAINMENT, ADULTS 18-24 YEARS, 2014**



## Insights & Questions







# Progress moves at the speed of trust.

~Collective Impact Practitioner

#### **Contact Information**



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http://rgvfocus.org